



THE ASSISTANT SECRETARY OF THE NAVY  
(RESEARCH, DEVELOPMENT AND ACQUISITION)  
1000 NAVY PENTAGON  
WASHINGTON DC 20350-1000

MEMORANDUM FOR DISTRIBUTION

DEC 0 6 2018

SUBJECT: Establishment of the Naval Digital Integration Support Cell

Since the stand-up of the Digital Warfare Office, the Navy has realized the immense power of big data, analytics, and digital technologies to improve mission outcomes. Through digital pilot projects in readiness and warfighting, we have learned that digital approaches cut across our existing organizations and data silos, and often require us to change processes and culture to realize the full benefits.

Digitizing the Navy is a transformational initiative, akin to our move to nuclear power and Aegis fighting ships. It is time to scale our approach to digital beyond pilots and make it a core foundation of how we operate and do business, especially as it relates to all manners of how we develop and acquire systems. To that end, I am directing the following actions:

1. I am directing the establishment of a Naval Digital Integration Support Cell (DISC) to execute acquisition and engineering requirements in support of the Digital Warfare Office (DWO). The Deputy Assistant Secretary of the Navy for Research, Development, Test and Evaluation (DASN(RDT&E)) will oversee the stand up of this organization.
  - a. Initial stand-up will include immediate identification of a team that includes an interim project manager and 2-4 additional office support.
  - b. The project manager will report directly to the Assistant Secretary of the Navy for Research, Development and Acquisition (ASN(RD&A)).
  - c. Immediate focus for the project management team will be to work with DWO for FY19/20 task planning and project execution.
2. The Office of Naval Research (ONR) will support the DISC in the areas of human resources, legal, contracting, and comptroller functions as well as physical space for this cell.
3. To determine the long term strategy, processes, organizational alignment, and scope of this office, DASN(RDT&E) will establish a team composed of key naval stakeholder organizations and provide me a final recommendation within 45 days from date of this memo.

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The establishment of this cell is not intended to realign any missions of the existing PEOs or other organizations, nor is it intended to establish an organization with a large footprint. Instead, the DISC should provide the core environment, services, and expertise to accelerate and scale our application of digital concepts throughout the naval enterprise.

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James H. Geurts

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